

Other information

## Five year record

	Notes	Year ended 31 Dec 2008 £m	Year ended 31 Dec 2007 £m	Nine months ended 31 Dec 2006 £m	Year ended 31 Mar 2006 £m	Year ended 31 Mar 2005 £m
<b>Income statement</b>						
Revenue		797.2	738.6	619.6	825.1	879.0
Operating (loss)/profit before significant items						
Continuing operations		(8.4)	(3.6)	(12.4)	13.5	28.3
Discontinued operations		–	0.6	21.1	–	–
		(8.4)	(3.0)	8.7	13.5	28.3
Net finance income/(costs)		4.4	0.8	(9.9)	(6.8)	(3.5)
Other finance (costs)/income		(1.4)	0.7	0.4	(2.1)	(2.2)
(Loss)/profit before tax and significant items		(5.4)	(1.5)	(0.8)	4.6	22.6
Significant items		(49.4)	193.3	(32.5)	(30.6)	(86.2)
Taxation		(1.4)	(6.8)	1.0	0.4	(13.4)
(Loss)/profit after tax		(56.2)	185.0	(32.3)	(25.6)	(77.0)
<b>Capital structure</b>						
Trading capital employed	1	174.6	188.7	221.0	274.7	277.5
Net (debt)/cash	2	(8.4)	31.6	(83.1)	(74.5)	(28.8)
Restricted cash		95.6	90.4	–	–	–
Retirement benefit obligations		(170.9)	(76.0)	(108.5)	(125.1)	(141.9)
Shareholders' funds	3	90.9	234.7	29.4	75.1	106.8
Cash flow from operating activities		(8.8)	(3.2)	(10.7)	(2.9)	33.8
Capital expenditure		27.5	25.4	16.1	40.6	31.3
Depreciation		21.5	21.7	17.9	24.4	26.6
		pence	pence	pence	pence	pence
<b>Per ordinary share</b>						
Basic (loss)/earnings		(49.4)	162.5	(28.4)	(22.6)	(67.8)
Adjusted (loss)/earnings	4	(6.6)	3.5	(1.2)	(0.2)	15.0
Dividends		–	2.5	5.25	7.0	6.9
Net assets	5	80	206	26	66	94
<b>Interest and dividend cover (times)</b>						
Interest cover	6	–	–	0.9	2.0	8.1
Dividend cover		–	1.4	–	–	2.2
		%	%	%	%	%
<b>Ratios</b>						
Return on trading capital employed	7	(4.8)	(1.6)	2.4	2.6	5.3
Operating profit/revenue		(1.1)	(0.4)	1.4	1.6	3.2
Net debt gearing	2	9.2	–	282.7	99.2	27.0

Notes:

- Trading capital employed is defined as net assets plus net debt and IAS 19 retirement benefit obligations.
- Net (debt) cash includes total loans and obligations under finance leases less cash at bank and short-term deposits. Net debt gearing represents net debt as a percentage of shareholders' funds.
- Shareholders' funds represent share capital and reserves.
- Adjusted (loss)/earnings per share is calculated in accordance with note 10 to the financial statements.
- Net assets per share have been calculated by dividing shareholders' funds by the number of ordinary shares in issue at the year end.
- Interest cover is based on finance costs excluding net retirement benefit funding finance costs or income relating to IAS 19; dividend cover is calculated on adjusted (loss)/earnings.
- Return on trading capital employed represents operating profit as a percentage of trading capital employed (as adjusted for the effect of the timing of major acquisitions and disposals).
- IAS 39 was adopted with effect from 1 April 2005 for which prior year comparatives have not been restated.